



James B. Atkins, FAIA, FKIA

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Jim Atkins has worked in the design and construction industry for over 40 years. In recognition for his work, he has been elected to the prestigious College of Fellows in both the American Institute of Architects and the Korean Institute of Architects.

- 1984 – Present** **The Atkins Corporation: DBA Atkins Consulting Solutions.** Provides expert witness and litigation support services to the design and construction industry.
- 1977 – 2009** **HKS Architects: Director of Construction Services, Chief Operating Officer, Chief Risk Management Officer, Principal-in-Charge / International Sports Venues.** Mr. Atkins founded the HKS Construction Services Group and established the policies and procedures for construction phase services that are in use today. He managed the firm operations, responsible for fiscal and contractual activities. He served as the firm’s Risk Management Officer for over 25 years, establishing internal risk management protocols for architectural services. He served as Principal-in-Charge on international sports venues in Brazil, India, and the United Kingdom as well as in the United States.
- 1976 – 1977** **Robert J. Pesce and Associates: Project Manager, Construction Administrator, Director of Construction Administration.** Mr. Atkins served as project manager and construction administrator on major retail stores in Texas and Georgia and a national building products supply company. He organized and directed the firm’s construction administration department.
- 1975 – 1976** **Atkins Construction Company: Construction Manager for Discovery 76’, a solar energy research facility for the University of Texas at Arlington.** Mr. Atkins provided Construction Management services on a solar energy research facility that included ongoing research with the use of fiberglass reinforced concrete during the construction process. Mr. Atkins’ work was featured at the 1976 National Association of Home Builders Convention in Dallas.
- 1975 – 1976** **Atkins Construction Company: General contractor on commercial and retail projects.** Construction included pioneering the use of an innovative dry-stack concrete block, load-bearing wall system, with technology that is now in use in America, Europe, Asia and Africa.

- 1972 – 1976** **Atkins Carpet Installation: Carpet Installation Subcontractor.** Clients included contractors, office management companies, and multi-family management companies. The firm specialized in fire and water damage restoration and replacement.
- 1970 – 1972** **Kay Construction Company:** Project Manager on construction of office/warehouse facilities and construction of five custom residences made of all-steel construction.

AUTHORSHIP

Mr. Atkins is a nationally recognized authority on the architect's professional services and the management of architectural practice.

He authored Chapter 12.5, Construction Contract Administration, Chapter 13.4 Managing Fast-Track Projects, and Chapter 14.2, Maintaining Design Quality in *The Architect's Handbook of Professional Practice*, 14th edition, John Wiley & Sons, 2008.

Note: The chapters, Construction Contract Administration and Maintaining Design Quality were also published in *The Architecture Student's Handbook of Professional Practice*, 14th edition, John Wiley & Sons, 2009.

He authored Chapter 6, Schematic Design through Construction Documentation, Chapter 7, Construction Procurement, and Chapter 8, Construction Phase in the book, *Introduction to Health Care Planning, Design and Construction*, 2nd edition, American Hospital Association and American Society for Healthcare Engineering, 2008. The book, written in lay language, has become the guide for hospital administrators in the United States.

He authored Chapter 12, Construction Phase – Administration, and Chapter 13, Construction Phase – Site, for the AIA publication, *The Emerging Professional's Companion*. This publication is used for preparing intern architects for the Architect Registration Exam as well as in-house training in architecture firms.

Mr. Atkins is a nationally recognized expert in risk management and case defense evaluation and strategy for design professionals.

He co-authored the book, *Managing Project Risk, Best Practices for Architects and Related Design Professionals*, 2008, John Wiley & Sons, Hoboken.

Note: The chapters, A Loss Cause, Drawing the Line, Sites Seen and Sights Unseen, and Certifiable Risk from the above publication were also published by *Texas Architect Magazine*. All but one chapter in Managing Project Risk were published online in *AIArchitect* for which Mr. Atkins was a contributing editor.

Mr. Atkins has the unique position of extensive experience in both the contractor's construction process and delivery of the architect's professional services. These cumulative experiences across both trades have given him valuable insight and the skills and credibility for developing expert opinions on the architect's standard of care and the management of the practice of architecture.

The Korean Institute of Architects

First AIA/CES seminar delivered in the Republic of Korea 2002
Committee establishing KIA-Seoul as an AIA/CES provider 2006

Design Professionals Insurance Company

Risk Control Group Board Member 1996 – 2001

Lexington Insurance Company

Advisory Board 2005 – 2007

**University of Texas at Arlington
School of Architecture**

Dean's Advisory Council 2008 – Present

Lectures, Seminars and Webinars

American Council of Engineering Companies
American Institute of Architects
American Subcontractors Association
Associated Building Contractors
Associated General Contractors of America
Associated Specialty Contractors
Baptist General Convention of Texas – Missionary Builders
Colegio de Arquitectos de Costa Rica
Commercial Real Estate Women
Construction Specifications Institute
Council of American Structural Engineers
Dallas Bar Association – Construction Section
Design Professionals Insurance Company
Korean Institute of Architects
Lexington Insurance Company
Society for Marketing Professional Services
University of North Texas
University of Texas at Arlington
U.S. architectural firms
U.S. construction companies
U.S. engineering firms
U.S. law firms
Victor O. Schinnerer / CNA Insurance

Memberships

American Institute of Architects, Texas Society of Architects, AIA Dallas, Associate Member: American Bar Association – Forum Committee on the Construction Industry & Section of Dispute Resolution

LIST OF SELECTED PUBLICATIONS

- 2000** *Texas Architect Magazine*
Loss Prevention for the Design Professional, July
- 2001** *American Society of Association Executives: Professional Development Forum Online*
Developing Project Management Skills, September
- 2002** *Texas Architect Magazine*
Mastering Risk Management, October
- 2004** *Texas Architect Magazine*
A Loss Cause: An Architect's Assessment of Errors and Omissions, May-June
[also published in *AIArchitect*, July]
- The Architect's Handbook of Professional Practice-Update 2004*, John Wiley & Sons, Hoboken
Maintaining Design Quality
- The Emerging Professional's Companion*, American Institute of Architects, Washington D.C.
Construction Phase – Administration and Site, October
- 2005** *AIArchitect*
The Importance of Risk Management, February
Risk Management Basics, March
To Document or Not to Document, April
Smoke, Mirrors and Snake Oil: Risks in Marketing, May
Another Fine Mess: The Onerous Contract, June
Project Manager or Risk Manager, July
Your Grandfather's Working Drawings, August
Drawing the Line, September [also *Texas Architect Magazine*, May-June issue]
Zen and the Art of Construction Administration, October
Master and Commander: The Architect's Authority, November
Lemons to Lemonade: Benefiting from Mistakes, December
- The Architect's Handbook of Professional Practice-Update 2005* John Wiley & Sons, Hoboken
Lessons in Project Management
- 2006** *AIArchitect*
Substantial Completion Where Art Thou?, January
Gimmie Shelter, February
Little Boxes, March
Free Fall: Working Without a Contract, April
According to Hoyle, May
Visible Means, June
The Speed of Life, July
Absolute or Absolution August [also *Texas Architect Magazine*, May-June issue]

Ch-Ch-Changes, September
Who Are You?, October
A Loss Cause Too: Betterment, November
Love Me Tender, December

The Architect's Handbook of Professional Practice-Update 2006 John Wiley & Sons, Hoboken
Managing Risk in Fast-Track Projects

2007

AIA Best Practices

Setting Professional Liability Goals and Objectives, January

AIArchitect

Top Gun, January
Raiders of the Lost Art, February
Who's on First? March
The Power of One, April
Double Edged Sword, May
The Good, the Bad and the Ugly, July
A Fistful of Dollars, August

2008

The Architect's Handbook of Professional Practice, 14th edition, 2008 John Wiley & Sons, Hoboken

Construction Contract Administration
Managing Fast-Track Projects
Maintaining Design Quality

Managing Project Risk: Best Practices for Architects and Related Professionals, 2008

John Wiley & Sons, Hoboken
Compilation of articles from *AIArchitect*

Introduction to Health Care Planning, Design and Construction, 2nd edition, 2008

American Hospital Association and American Society for Healthcare Engineering, Chicago
Schematic Design through Construction Documentation
Construction Procurement
Construction Phase

Texas Architect Magazine

RFI Shootout, May-June (Abridged version of 2009 *AIArchitect* reprint)

2009

The Architecture Student's Handbook of Professional Practice, 14th edition, 2009

John Wiley & Sons, Hoboken
Construction Contract Administration
Maintaining Design Quality

AIA Practice Management Digest

Extra Large B103-2007: The Owner-Architect Agreement for Large or Complex Projects, April

Texas Architect Magazine

Survival in Challenging Times: Risk management becomes even more vital during downturns,
May-June

AIArchitect

Shootout at the RFI Corral, September (Unabridged version of 2008 Texas Architect publication)

Note: Some *AIArchitect* and *Texas Architect Magazine* articles and the book, *Managing Project Risk*,
were co-authored with Grant A. Simpson, FAIA

2010

Texas Architect Magazine

Perils of Substitutions – Part 1, May-June

Perils of Substitutions – Part 2, Sept-Oct

2011

Texas Architect Magazine

The Work, Part 1: Preparation – Contractor's Work Plan, May-June

The Work, Part 2: Execution – Work Conformance, July-Aug